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UNITED STATES DISTRICT COURT
 DISTRICT OF NEVADA

ORACLE USA, INC., a Colorado corporation;
 ORACLE AMERICA, INC., a Delaware
 corporation; and ORACLE INTERNATIONAL
 CORPORATION, a California corporation,

Plaintiffs,

v.

RIMINI STREET, INC., a Nevada corporation;
 AND SETH RAVIN, an individual,

Defendants.

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Case No. 2:10-cv-0106-LRH-PAL

**ORACLE'S OPPOSITION TO
 DEFENDANTS' MOTION TO
 EXCLUDE CERTAIN INQUIRY,
 EVIDENCE OR ARGUMENT
 REGARDING TOMORROWNOW,
 INC.**

PUBLIC REDACTED VERSION

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I. INTRODUCTION

The Court should deny Defendants Rimini Street, Inc.’s and Seth Ravin’s (together, “Rimini”) motion to exclude evidence concerning (1) any aspect of the lawsuit filed by Oracle against SAP AG and TomorrowNow in 2007 and the subsequent appeal of that case; (2) TomorrowNow’s purported copyright infringement and stipulation of infringement; and (3) the filing of a criminal information for copyright infringement against TomorrowNow, and the subsequent plea agreement and fine (collectively the “TomorrowNow evidence”). This evidence is directly relevant to several matters at issue, including legal positions Rimini asserts in its defenses and trial exhibits. The TomorrowNow evidence is relevant to Oracle’s claims because many of Rimini’s lies to Oracle’s customers are about the TomorrowNow lawsuit. When Rimini was starting as a company, it sought to attract Oracle customers by claiming its service was very similar to TomorrowNow’s (another company that Ravin founded). Once it became clear that TomorrowNow’s conduct was unlawful, Rimini changed its tune, telling Oracle customers that Rimini’s support model was different from TomorrowNow’s, that Rimini was not infringing Oracle’s copyrights, and that Rimini would not end up like TomorrowNow. Evidence explaining what TomorrowNow did is directly relevant to establishing these misrepresentations. It is also relevant to Oracle’s tortious interference and unfair competition claims, and to willful infringement (as Rimini comes close to admitting), and other issues in the case.

The evidence of TomorrowNow’s conduct also relates to Rimini’s defenses and evidence. For example, Rimini and its damages expert Scott Hampton argue that Oracle did not lose profits from Rimini’s copyright infringement because the customers Oracle lost to Rimini would have gone to some other third party support provider anyway, rather than stay with Oracle. Rimini’s trial exhibits and its expert identify TomorrowNow as one of those other third party support providers. The law is clear that if the other third party support provider was *also* a “likely infringer[]” of Oracle’s copyrights, then it does not count as a valid alternative option and Oracle “would [be] entitled to [that] share[] of the market” when calculating lost profits. *State Indus., Inc. v. Mor-Flo Indus., Inc.*, 883 F.2d 1573, 1578 (Fed. Cir. 1989). The

1 TomorrowNow evidence is therefore relevant to proving that TomorrowNow was *not* a non-
 2 infringing alternative. The TomorrowNow evidence is also relevant to refuting Rimini's and its
 3 expert's novel "avoided costs" measure of damages and Rimini's theories about a supposed
 4 industry practice of copying and cross-use of software. Due process requires that Oracle be
 5 permitted to respond to Rimini's defenses, including expert testimony and trial exhibits, relying
 6 on TomorrowNow.

7 Rimini's arguments that the danger of prejudice from the TomorrowNow evidence
 8 "substantially outweighs" its probative value lack merit. The only prejudice Rimini claims
 9 arises from facts that should have been made known to customers at issue in this case when
 10 misleading statements were made by Rimini. Oracle will not argue, and the Court may instruct
 11 the jury not to assume, that because Mr. Ravin was associated with TomorrowNow and
 12 TomorrowNow infringed Oracle's copyrights, Mr. Ravin's new company, Rimini, must have
 13 also infringed Oracle's copyrights. Rimini's argument that admitting this evidence will result
 14 in a "trial within a trial" is likewise hand waving without any support.

15 **II. FACTUAL BACKGROUND**

16 Rimini's motion notes the barest of details of Mr. Ravin's involvement with
 17 TomorrowNow and claims that, since he left the company, Mr. Ravin "has had no involvement
 18 with SAP or TomorrowNow." Mot. at 3:21-22. In fact, the lives of Mr. Ravin, TomorrowNow,
 19 and Rimini have been closely intertwined.

20 **A. Mr. Ravin Created TomorrowNow's Support Model**

21 [REDACTED] Hill Decl., Ex. 13
 22 (Ravin 11/18/11 Dep.) at 411:14-19; Ex. 7 at 11. [REDACTED]

23 [REDACTED] *Id.*, Ex. 14 (Ravin
 24 5/21/09 Dep.) at 19:2-22. TomorrowNow's service offering and business model were his idea.
 25 *Id.* He "designed" them. *Id.*, Ex. 6 at 3-4, Ex. 13 (Ravin 11/17/11 Dep.) at 64:19-65:2. Since
 26 then, Mr. Ravin has also always claimed responsibility for TomorrowNow's growth and (until it
 27 was shut down after Oracle sued) success. As he told one customer in 2007, [REDACTED]
 28 [REDACTED]

1 [REDACTED] *Id.*, Ex. 25 at RSI03055712. [REDACTED]
 2 [REDACTED] *Id.* [REDACTED]
 3 [REDACTED] *Id.*, Ex. 13 (Ravin 11/17/11 Dep.) at
 4 64:19-65:2; *see also id.*, Ex. 7 at 11 ([REDACTED])
 5 [REDACTED]
 6 [REDACTED]
 7 [REDACTED]).

8 **B. Mr. Ravin Carried Over the TomorrowNow Support Model to Rimini**

9 Mr. Ravin designed Rimini's and Tomorrow's business models to be the same. He
 10 "designed the TomorrowNow service," Hill Decl., Ex. 6 at 3-4, and Rimini's model "hasn't
 11 changed much from what I put together at TomorrowNow several years ago when we were
 12 launching the company." *Id.* at 3. [REDACTED]
 13 [REDACTED] *Id.*, Ex. 7 at 11; Ex.
 14 14 (Ravin 7/21/10 Dep.) at 324:18-325:7. [REDACTED]
 15 [REDACTED] *Id.*, Ex. 14 (Ravin 5/21/09 Dep.) at 35:17-24; *see also id.* at 44:2-45:17.
 16 [REDACTED]
 17 [REDACTED] *Id.*, Ex. 14 (Ravin 7/21/10 Dep.) at 325:8-16. [REDACTED]
 18 [REDACTED] *Id.*, Ex. 14 (Ravin 5/21/09 Dep.) at 315:5-14. [REDACTED]
 19 [REDACTED]
 20 [REDACTED] *Id.* at 211:8-14; *id.* Ex. 6 at 3 (Ravin: "[w]hat we're
 21 offering is on top of what they're used to, which is the vanilla offering that I actually assembled
 22 – because it hasn't changed much from what I put together at TomorrowNow several years ago
 23 when we were launching the company").

24 [REDACTED]
 25 [REDACTED] *Id.*, Ex. 15 (Davichick Dep.) at 50:17-20 [REDACTED]
 26 [REDACTED]); *see also, e.g.,*
 27 *id.*, Ex. 8 ([REDACTED]). [REDACTED]
 28 [REDACTED] *Id.*, Ex. 13 (Ravin

1 11/17/11 Dep.) at 202:22-204:1; Ex. 9.

2 **C. Mr. Ravin Attempted to Buy TomorrowNow and Acquired Its Employees,**
 3 **Customers and Infringing Materials**

4 [REDACTED]
 5 [REDACTED]
 6 [REDACTED] Hill Decl., Ex. 14
 7 (Ravin 5/21/09 Dep.) at 178:4-181:4. [REDACTED]

8 [REDACTED]
 9 [REDACTED]
 10 [REDACTED] *Id.*, Ex. 14 (Ravin 5/21/09 Dep.) at 315:5-14.¹ George Lester and Beth
 11 Lester (Vice President, Services Strategy), joined Rimini Street in senior positions from
 12 TomorrowNow in October 2006, prior to Rimini launching its support of PeopleSoft and J.D.
 13 Edwards. *Id.*, Ex. 5. [REDACTED]

14 [REDACTED]
 15 [REDACTED] *Id.*,
 16 Ex. 15 (Davichik Dep.) at 17:2-12; Ex. 16 (Hosali Dep.) at 6:23-7:11; Ex. 17 (Slepko 12/15/11
 17 Dep.) at 5:25-6:20; Ex. 18 (Williams Dep.) at 7:11-20. [REDACTED]
 18 [REDACTED] *Id.*, Ex. 14 (Ravin
 19 7/21/10 Dep.) at 372:7-20.

20 [REDACTED]
 21 [REDACTED] *Id.*, Ex. 17 (Slepko Dep.) at 73:7-17. [REDACTED]
 22 [REDACTED] *Id.*,
 23 Ex. 13 (Ravin 11/18/11 Dep.) at 399:7-16.

24 **D. After Oracle Sued TomorrowNow, Rimini Falsely Assured Its Customers**
 25 **That It Was Different From TomorrowNow**

26 After discovering massive theft of its intellectual property by TomorrowNow and

27 ¹ [REDACTED]
 28 [REDACTED] Hill Decl., Ex. 14 (Ravin 7/21/2010 Dep.) at 315:23-316:3.

1 automated downloading that damaged Oracle's servers, Oracle filed its lawsuit against
 2 TomorrowNow on March 22, 2007. *Oracle USA, Inc. v. SAP AG*, N.D. Cal. Case No. 07-CV-
 3 1658, Dkt. 1. A month before, soon after it initially discovered TomorrowNow's conduct,
 4 Oracle changed its website terms of use to prevent the damaging automated downloading
 5 TomorrowNow had conducted. Rimini complained to Oracle that the modified terms of use
 6 prevented its own automated downloading. Rimini's trial exhibit list contains a letter Rimini
 7 sent to Oracle in June of 2007 claiming a "pattern of anti-competitive behavior" by Oracle. Hill
 8 Decl., Ex. 2 at 1. Rimini contended that Oracle had changed its website terms of use to prohibit
 9 automated downloading tools, which Rimini had been using all along. Rimini claimed that
 10 Oracle's change in its terms of use was "designed as a competitive barrier." *Id.* at 3. [REDACTED]

11 [REDACTED]
 12 [REDACTED]
 13 [REDACTED] *Id.*, Ex. 3 at 3.

14 [REDACTED]
 15 [REDACTED]
 16 [REDACTED] *Id.*, Ex. 19 (Maddock 1/5/12 Dep.) at 194:25-19 [REDACTED]

17 [REDACTED]
 18 [REDACTED]; *id.* at 196:15-198:5 [REDACTED]

19 [REDACTED]); Ex. 26; Ex. 27 ([REDACTED])

20 [REDACTED]). [REDACTED]

21 [REDACTED] *E.g., id.*, Ex. 22

22 (County of Kent Dep.) at 33:1-7 ([REDACTED])

23 [REDACTED]). [REDACTED]

24 [REDACTED]
 25 [REDACTED] *Id.*, Ex. 19 (Maddock 1/6/12 Dep.) at 115:10-118:14. [REDACTED]

26 [REDACTED]
 27 [REDACTED] *Id.*, Ex. 12.

28 [REDACTED]

1 [REDACTED]
 2 [REDACTED] *Id.*, Ex. 11 at 10-12; Ex. 19
 3 (Maddock 1/5/12 Dep.) at 206:13-208:10.

4 In response to customers, Rimini made false statements to convince customers that
 5 Rimini was different from TomorrowNow. [REDACTED]

6 [REDACTED]
 7 [REDACTED]
 8 [REDACTED] *Id.* at 197:5-198:5.

9 [REDACTED]
 10 [REDACTED]
 11 [REDACTED]
 12 [REDACTED] *Id.*, Ex. 11 at 10; *see also id.*, Ex. 19 (Maddock 1/5/12 Dep.) at 207:11-208:8 ([REDACTED])

13 [REDACTED]
 14 [REDACTED]). Of course, this Court explicitly found that Rimini used one
 15 customer's software to support other customers. Dkt. 474 (MSJ Order) at 13.

16 **E. Mr. Ravin and Rimini Were Held in Contempt for Failing to Provide**
 17 **Discovery Related to Their Support Processes in the TomorrowNow Lawsuit**

18 Oracle subpoenaed Mr. Ravin and Rimini as third parties during discovery in the
 19 TomorrowNow lawsuit, but they refused to comply. Rimini held out as long as possible to avoid
 20 or delay Oracle's discovery of Rimini's theft of Oracle's intellectual property. Only after this
 21 Court held Mr. Ravin and Rimini in contempt of court did Mr. Ravin agree to give testimony on
 22 Rimini's support processes. Hill Decl., Ex. 28 (*Oracle USA, Inc. v. SAP AG*, No. 2:09-CV-
 23 01591-KJD-GWF (D. Nev. Jan. 12, 2010), Dkt. 49) at 2.

24 **F. TomorrowNow Stipulated to Civil Liability and Pled Guilty to Criminal**
 25 **Copyright Infringement**

26 The conduct of TomorrowNow, substantially the same as that of Rimini, provided the
 27 basis for TomorrowNow's civil and criminal liability. As TomorrowNow admitted in its civil
 28

1 case on September 28, 2010,² “TomorrowNow obtained Oracle Install Software through its
 2 customers. TomorrowNow thereafter made Copies of Oracle Enterprise Software using the
 3 Oracle Install Software. TomorrowNow called these Copies of software ‘environments.’ Some
 4 of these environments were made in order to provide service to TomorrowNow’s other
 5 customers.” Hill Decl., Ex. 30 (*Oracle USA, Inc. v. SAP AG*, N.D. Cal. Case No. 07-CV-1658
 6 (May 21, 2009), Dkt. 907), ¶15. “TomorrowNow made at least 6,189 Copies of Oracle’s
 7 PeopleSoft Software. Each copy constituted an infringement” of Oracle’s copyrights. *Id.*, ¶ 16.
 8 A jury awarded Oracle \$1.3 billion in damages against TomorrowNow and its parent company,
 9 SAP, for this conduct, *id.*, Ex. 31 (*Oracle USA, Inc. v. SAP AG*, N.D. Cal. Case No. 07-CV-
 10 1658, Dkt. 1036), a verdict that was later reduced to hundreds of millions, *id.*, Ex. 32 (*Oracle*
 11 *USA, Inc. v. SAP AG*, N.D. Cal. Case No. 07-CV-1658, Dkt. 1251).

12 In its criminal case, TomorrowNow admitted as part of the factual basis for its criminal
 13 copyright infringement plea on September 14, 2011 that “TomorrowNow was engaged in an
 14 effort to convince Oracle customers to terminate their use of Oracle’s maintenance and support
 15 services. . . . In order to service some customers, TomorrowNow obtained copies of the Oracle
 16 software One of the ways that TomorrowNow obtained some of these materials was by
 17 downloading [them] from Oracle websites.” *Id.*, Ex. 10 (Criminal Plea) at 3. TomorrowNow
 18 agreed that it “installed partial or full copies of [] Oracle copyrighted software applications on
 19 TomorrowNow’s computer systems. . . . Each of these copies constituted an infringement of
 20 numerous copyrighted works.” *Id.* TomorrowNow was sentenced to probation and \$20 million
 21 in criminal fines. *Id.* at 7-8. This Court determined on summary judgment that Rimini infringed
 22 Oracle’s copyrights in the same fashion. Dkt. 474 at 8:11-14, 15:16-20, 16:2-5, 20:14-18, 27:25-
 23 28:4.

24 **G. Rimini Selectively Relies on and Ignores Evidence Related to TomorrowNow**
 25

26 ² TomorrowNow publicly stipulated to “all liability on all claims” in the lawsuit Oracle filed
 27 against it. Hill Decl., Ex. 29 (*Oracle USA, Inc. v. SAP AG*, N.D. Cal. Case No. 07-CV-1658
 28 (Sep. 13, 2010), Dkt. 866), ¶ 1.

Rimini will argue at trial that “there is no causal link between any infringement by Rimini and clients choosing to switch from Oracle support to Rimini support” because “a portion of Oracle’s customers leave every year in favor of other support options, such as self-support and other independent support providers.” Dkt. 523 (Joint Pretrial Order) at 6:12-15. Rimini’s damages expert, Scott Hampton, identified TomorrowNow as one such independent support provider at his deposition:

Q. And TomorrowNow is one of the options in the market that you point to that say TomorrowNow breaks the chain of causation for Oracle's loss profits; is that right?

A. During the time that they were receiving the customers.

Q. So during that time, that's correct?

A. They were a substitute alternative, and that would defeat the causation established or sought by Oracle and Oracle's expert.

Hill Decl., Ex. 20 (Hampton Dep.) at 209:14-23. Many exhibits on Rimini’s trial exhibit list also discuss TomorrowNow as an alternative support provider. *Id.*, Ex. 1 at 3; Ex. 4 at 2.

By contrast, Rimini’s “industry practice” expert, Brooks Hilliard, took a different approach. [REDACTED]

[REDACTED] *Id.*, Ex. 24

(Hilliard Report) at 3, 24.³ Mr. Hilliard acknowledged that TomorrowNow’s services were in some respect similar to Rimini Street’s services. *Id.*, Ex. 21 (Hilliard Dep.) 90:13-91:6. In fact, hosting software environments on TomorrowNow’s local servers and cross-use of software between customers were part of the conduct that formed the basis of TomorrowNow’s admission of criminal liability. *Id.*, Ex. 10 (Criminal Plea) at ¶¶ (e), (g). However, Mr. Hilliard testified that in forming his opinions, he gave no consideration to the fact that TomorrowNow stipulated to civil and criminal liability for conduct that he claims is standard practice. *Id.*, Ex. 21 (Hilliard Dep.) at 117:2-19.

III. ARGUMENT

³ Mr. Hilliard’s opinions related to industry custom and practice are apparently offered as parol evidence in support of Rimini’s second affirmative defense of express license. Dkt. 266 (Rimini’s Opp’n to Mot. Summ. J.) at 6:21-24; Dkt. 270 (Hilliard Decl.), ¶ 15. Oracle plans to file a *Daubert* motion to exclude these opinions.

1 The TomorrowNow evidence is relevant to several “facts of consequence in determining
 2 the action” that the evidence makes “more or less probable than [they] would be without the
 3 evidence.” Fed. R. Evid. 401. Oracle lays out the leading examples and how the
 4 TomorrowNow evidence is probative on those facts in Section III.A, below. Further, as
 5 discussed in Section III.B below, the probative value of the TomorrowNow evidence is not
 6 outweighed by any potential prejudice.

7 **A. The TomorrowNow Evidence Is Relevant to Multiple Issues in this Lawsuit**

8 **1. Tortious Interference and Unfair Competition – The TomorrowNow**
 9 **Evidence Is Relevant to Show That Rimini Lied to Oracle’s**
 10 **Customers When They Questioned Rimini About TomorrowNow’s**
 11 **Infringement.**

12 Oracle claims in this action that Rimini interfered with Oracle’s contractual
 13 relationships with its customers and engaged in unfair competition. Rimini did this, among
 14 other ways, by lying to Oracle’s customers, which caused them to cancel Oracle support and
 15 move to Rimini. The TomorrowNow evidence is relevant to these claims because many of
 16 Rimini’s lies to Oracle’s customers concerned the TomorrowNow lawsuit, as discussed above
 17 in Section II.D. These misrepresentations made customers comfortable moving to Rimini.

18 One category of TomorrowNow evidence that Rimini seeks to exclude is “any aspect of
 19 the lawsuit filed by Oracle against SAP AG and TomorrowNow in 2007,” Mot. at 1:2-3. But
 20 Rimini told lies to customers about purported differences between it and TomorrowNow –
 21 which form a basis of Oracle’s claims for unfair competition and tortious interference – in
 22 response to questions *about* that lawsuit. See § II.D *supra*, including, *e.g.*, Hill Decl., Ex. 19
 23 (Maddock 1/5/12 Dep.) at 194:25-19, 196:15-198:5, 207:11-208:8 ([REDACTED])

24 [REDACTED] but that was false as
 25 the Court found on summary judgment); Ex. 11.

26 And the pendency of that lawsuit shows why Rimini’s lies were material to the
 27 customers’ decision to contract with Rimini: the customers were worried they might sign up for
 28 service with Rimini, only to have the reliability of that service compromised (and the customers

placed in breach of their license agreements) if Rimini were forced to shut down or change its business operations because Rimini would face the same legal troubles as TomorrowNow.

Evidence concerning Rimini's discussions with customers concerning TomorrowNow also definitively shows that, if Rimini's copyright violations had been known to customers, those customers would not have left Oracle for Rimini. *See* § II.D, *supra*.

2. Causation and Damages – The TomorrowNow Evidence Is Relevant to Show That TomorrowNow Was Not a Non-Infringing Alternative

As discussed above in Section II.G, Rimini plans to argue at trial that Rimini did not cause Oracle's damages, because Oracle's customers would have gone to other third-party support providers in any event. Rimini's expert and proposed trial exhibits identify TomorrowNow as one such provider. The law is clear that only *non-infringing* alternatives can be considered as valid alternative options that could reduce claimed lost profits damages. *Polaroid Corp. v. Eastman Kodak Co.*, No. 76-1634-MA, 1990 WL 324105, at *13 (D. Mass. Oct. 12, 1990) *amended*, No. CIV.A. 76-1634-MA, 1991 WL 4087 (D. Mass. Jan. 11, 1991) (when calculating lost profits, "[t]he inquiry [into substitutes] is quite narrow; acceptable substitutes are those products which offer the key advantages of the patented device *but do not infringe*") (emphasis supplied); *State Indus., Inc. v. Mor-Flo Indus., Inc.*, 883 F.2d 1573, 1578 (Fed. Cir. 1989) (if the other suppliers "were likely infringers," patent holder would have been entitled to their shares of the market in determining damages based on lost sales); *cf. Pall Corp. v. Micron Separations*, 66 F.3d 12111222 (Fed. Cir. 1995) (a "voluntary settlement of litigation does not retrospectively transform an accused infringing product into a 'noninfringing substitute'" that is relevant to lost profits). The TomorrowNow evidence is relevant to showing that TomorrowNow was not a non-infringing alternative.

Rimini complains that it was not a party to the TomorrowNow lawsuit and that it had no control over TomorrowNow's decision to plead guilty, but Rimini would also have had no control over TomorrowNow's litigation if the company had chosen to litigate its civil and

1 criminal liability.⁴ In this case, Rimini's damages theory, damages expert, and trial exhibits all
 2 put at issue the factual question of whether TomorrowNow was a non-infringing alternative.
 3 TomorrowNow's civil stipulation and criminal guilty plea that it committed copyright
 4 infringement "has [a] tendency to make [it] more . . . probable" that TomorrowNow did commit
 5 copyright infringement. Fed. R. Evid. 401.

6 **3. Causation and Damages – The TomorrowNow Evidence Is Relevant**
 7 **to Show That Rimini Could Not Have Switched Easily or**
 8 **Inexpensively to a Non-Infringing Support Method**

9 Rimini will also argue at trial that its infringement "provided little, if any value, to
 10 Rimini" and that "Rimini could have implemented a non-infringing support models [sic] with
 11 minimal additional costs." Mot. at 6:16-18. [REDACTED]
 12 [REDACTED] (*id.* at 6:18-20;
 13 Hill Decl., Ex. 23 (Hampton Report) at 88-89), [REDACTED]
 14 [REDACTED]⁵

15 If Rimini is allowed to present this damages model at trial, Oracle will argue that
 16 Rimini's costs to avoid infringement would have been prohibitively high. The TomorrowNow
 17 evidence clearly shows that cost. As outlined in Section II, above, Mr. Ravin based the Rimini
 18 support model on the TomorrowNow model he had created.

19 A jury awarded Oracle \$1.3 billion in damages for TomorrowNow's infringement, and
 20 TomorrowNow pled guilty to criminal copyright infringement – including paying \$20 million
 21 in fines. Any rational actor in Rimini's shoes would have made the purported minor
 22 adjustments to avoid the same fate. Yet after all these events happened, throughout the entire
 23

24 ⁴ Rimini also appears to be suggesting that the fact that TomorrowNow stipulated to civil
 25 liability and pled guilty to federal crimes somehow makes TomorrowNow's conduct less
 26 culpable than if juries had found the company liable and guilty. In reality, companies stipulate to
 liability and plead guilty to federal crimes when the evidence of misconduct is overwhelming.

27 ⁵ This damages model is not legally valid and Oracle plans to file a *Daubert* motion to exclude
 28 this opinion.

1 fact discovery period Rimini *continued* using its infringing business model. Rimini argues
 2 there was a cheap and easy fix to its infringing business model, but Rimini refused to adopt the
 3 fix in the face of a huge incentive to do so. The TomorrowNow evidence therefore “has any
 4 tendency” to show, Fed. R. Evid. 401, that the actual costs of adopting a non-infringing
 5 business model at the time must have been much higher than Rimini now claims, and that
 6 Rimini must have believed at the time that compliance was impossible for it to achieve.

7 **4. Willful Infringement – The TomorrowNow Evidence Is Relevant to**
 8 **Show That Rimini Intentionally Infringed Oracle’s Copyrights**

9 As Rimini acknowledges, willfulness is relevant to determining the amount of statutory
 10 damages awarded for copyright infringement. Mot. at 7:12-17; 17 U.S.C. § 504(c)(2). In the
 11 context of statutory damages for copyright infringement, the term “willful” refers to conduct
 12 that occurs “with knowledge that the defendant’s conduct constitutes copyright infringement.”
 13 *Columbia Pictures Television v. Krypton Broad.*, 106 F.3d 284, 293 (9th Cir. 1997) (internal
 14 quotation marks and citation omitted), *rev’d on other grounds sub nom. Feltner v. Columbia*
 15 *Pictures Television*, 523 U.S. 340, 118 S. Ct. 1279 (1998). Oracle may elect to seek statutory
 16 damages for Rimini’s infringement of Oracle’s copyrights in certain documentation related to
 17 its software. Therefore, Rimini’s knowledge that its conduct constituted copyright infringement
 18 is relevant to Oracle’s damages.

19 The TomorrowNow evidence is probative of Rimini’s knowledge of its copyright
 20 infringement. Mr. Ravin admits that he created the TomorrowNow support model and that he
 21 copied that model when he started Rimini. [REDACTED]
 22 [REDACTED] (*id.*, Ex. 14 (Ravin 5/21/2009
 23 Dep.) at 35:17-24, 44:2-45:17). This knowledge, in combination with the fact that (1) Oracle
 24 sued TomorrowNow for copyright infringement in 2007, (2) TomorrowNow stipulated to all
 25 liability on all claims in 2010, and (3) TomorrowNow pled guilty to criminal copyright
 26 infringement in early 2011, is relevant to show that, by 2011, Rimini knew that its ongoing
 27 conduct was infringement, and Rimini continued it regardless. In addition, Rimini’s lies about
 28 not having a software library shared between customers, which Rimini told to customers to

1 distinguish itself from TomorrowNow, *see* § II.D *supra*, are highly probative of willfulness.

2 Rimini argues that the TomorrowNow evidence is not probative on the issue of
 3 willfulness because the TomorrowNow criminal information only alleged conduct after Mr.
 4 Ravin left TomorrowNow. Mot. at 7:17-20. First of all, that is a false characterization of the
 5 criminal allegations. The criminal information alleges: “*Beginning on an unknown date, but by*
 6 *no later than in or about March 2005, and continuing to on or about October 12, 2008 . . .*
 7 *TOMORROWNOW, INC., through its employees and agents, did willfully . . . infringe the*
 8 *copyrights of copyrighted works, that is, Oracle software*” Reckers Decl., Ex. I
 9 (Information, *United States v. TomorrowNow, Inc.*, N.D. Cal. Case No. 4:11-cr-00642-PJH,
 10 Dkt. 1) at 4:5-12 (emphasis supplied). Mr. Ravin left TomorrowNow in March 2005, and the
 11 infringement began *no later than* March 2005.

12 Further, regardless of the date Mr. Ravin left TomorrowNow, by his own admission he
 13 designed the TomorrowNow model and carried it over to Rimini. *See* § II.B, *supra*. Ravin’s
 14 continuation of that business model unchanged after it became clear to the world that it was
 15 illegal copyright infringement is relevant to show the willfulness of Rimini’s infringement by at
 16 least 2011.

17 **5. Industry Practice – The TomorrowNow Evidence Is Relevant to Show** 18 **That Rimini’s Support Methods Are Not Standard Industry Practice.**

19 Oracle also is entitled to admit the TomorrowNow evidence to rebut testimony by
 20 Rimini’s expert that Rimini’s infringing conduct is standard industry custom and practice.⁶ The
 21 TomorrowNow evidence undermines Mr. Hilliard’s opinions. Unless Mr. Hilliard is prepared
 22 to change his testimony and now claim that the entire software industry is rampantly breaking
 23 the law, TomorrowNow’s admission of civil and criminal liability shows that the business
 24 practice of cross-using software between customers is aberrational rather than standard industry
 25 practice.

26 ⁶ Mr. Hilliard’s opinions related to industry custom and practice are apparently offered as parol
 27 evidence in support of Rimini’s second affirmative defense of express license. Dkt. 266
 28 (Rimini’s Opp’n to Mot. Summ. J.) at 6:21-24; Dkt. 270 (Hilliard Decl.), ¶ 15. Oracle plans to
 file a *Daubert* motion to exclude these opinions.

6. The TomorrowNow Evidence Refutes Rimini's False Allegations Concerning Oracle's Behavior.

Based on its exhibit list, Rimini will attempt to argue at trial that Oracle sued Rimini not in order to protect its intellectual property, but to crush its main competitor in third-party support for Oracle's products. Dkt. 46 (Rimini's Answer to FAC) at 3:20-23 ("Oracle initiated this baseless litigation as another anticompetitive tactic to try and slow Rimini Street's fast-paced growth and protect Oracle's dominant 95% market share").

As noted, Rimini's prime example of this supposed behavior will be the fact that Oracle modified its support website terms of use in February 2007 in order (Rimini says) to prevent Rimini from downloading files using automated tools. *Id.* at ¶ 27. As explained in Section II.D, above, Oracle changed its terms of use after similar downloading by TomorrowNow had damaged Oracle's servers and resulted in TomorrowNow's massive theft of Oracle's intellectual property. Oracle explained this in a letter to Rimini just months after it had sued TomorrowNow. Therefore, Oracle needs to refer to the TomorrowNow evidence – including the lawsuit it filed against TomorrowNow – to counter Rimini's false allegations of anti-competitive behavior related to Oracle's changes in its website terms of use.

7. The TomorrowNow Evidence Refutes Rimini's Claim That It Was Transparent in Its Conduct and Sought Oracle's Guidance.

Rimini will argue at trial that it sought to work with Oracle to understand Oracle's concerns and that it made its support processes transparent for Oracle to review. Rimini alleges in its answer that "[i]f Oracle had genuine concerns about Rimini Street's use of its intellectual property, Oracle could have accepted Rimini Street's numerous offers since September 2005 to openly and transparently review and discuss Rimini Street processes and procedures, or Oracle could have even accepted Rimini Street's invitation to review internal materials and Rimini Street's invitation to have a third-party independent auditor review Rimini Street's compliance with its processes and procedures." Dkt. 153 (Rimini Answer to Second Amended Complaint) at ¶ 6. Rimini's exhibit list contains numerous exhibits aimed at [REDACTED] Hill Decl., Ex. 2 at 6; Ex. 13 (Ravin 11/17/2011) at 163:11-167:1.

1 The TomorrowNow evidence is relevant to show the jury what really happened. As
 2 discussed in Section II.E above, Mr. Ravin and Rimini were held in contempt after Oracle
 3 subpoenaed them in the TomorrowNow lawsuit and they refused to produce evidence related to
 4 their support process, belying their claimed “transparency.” Therefore, the discussion of the
 5 TomorrowNow evidence is relevant to Oracle’s ability to counter Rimini’s false
 6 characterization of its willingness to allow Oracle to understand its support processes.

7 **8. Rimini’s Argument That the TomorrowNow Evidence Is Irrelevant Is**
 8 **Baseless.**

9 The bulk of Rimini’s motion has nothing of substance and attacks a straw man. Rimini
 10 says that “Oracle seeks to prove that because TomorrowNow was an infringer ‘pursuant to a
 11 support model’ that is allegedly similar to Rimini’s, defendants are infringers, too,” (Mot. at
 12 6:17-18) and that “Mr. Ravin’s involvement with TomorrowNow means it is more likely that
 13 Rimini infringed” (*id.* at 7:21-22). Or that Oracle simply wants to use the Tomorrow Now
 14 evidence as evidence of Rimini or Mr. Ravin’s “prior bad acts” (Fed. R. Evid. 404).” Mot. at
 15 2:22-23. This is not the case; Oracle has no intention of making these arguments. The Court
 16 may also instruct the jury on the purposes for which the TomorrowNow evidence may be
 17 considered.⁷

18 **B. The TomorrowNow Evidence Should Not Be Excluded Under Rule 403.**

19 “Rule 403 is a liberal rule under which relevant evidence generally is admitted.” *United*
 20 *States v. McMahon*, 938 F.2d 1501, 1508 (1st Cir. 1991). Rule 403 is an extraordinary remedy
 21 which “should be applied sparingly.” *United States v. Cole*, 755 F.2d 748, 766 (11th Cir. 1985).
 22 As explained above, the TomorrowNow evidence is relevant to establishing liability, causation
 23 and damages. Because of its probative value to key issues at trial, the Court should not exclude
 24 this evidence. 22 C. Wright & K. Graham, Federal Practice and Procedure § 5221 (2015) (the
 25 purpose of requiring probative worth to be “substantially outweighed” is to further the policy of

26 ⁷ Advisory Committee’s Note, Fed. R. Evid. 403. (“In reaching a decision whether to exclude on
 27 grounds of unfair prejudice, consideration should be given to the probable effectiveness or lack
 28 of effectiveness of a limiting instruction.”).

1 favoring the admissibility of evidence - “it creates a ‘presumption’ of admissibility”). Further,
 2 “[t]he burden under Rule 403 is on the party opposing admission, who must show that the
 3 probative value ‘is *substantially outweighed* by the danger of *unfair prejudice*.’” *U.S. v. Tse*, 375
 4 F.3d 148, 164 (1st Cir. 2004).

5 When evidence is highly probative to issues at trial or the assessment of damages, like the
 6 TomorrowNow evidence, courts have admitted the evidence despite some potential prejudice.
 7 *U.S. v. Killough*, 848 F.2d 1523, 1528 (11th Cir. 1988) (guilty pleas from a prior criminal
 8 investigation were relevant to calculating damages and not unfairly prejudicial to defendants);
 9 *Sec’y, Dep’t of Labor v. Seibert*, 464 F. App’x 820, 823 (11th Cir. 2012) (the lower court properly
 10 admitted statements from an earlier criminal plea agreement that contained factual admissions
 11 that were “highly relevant to the issues being decided [and] had significant probative value”);
 12 *Creswell v. HCAL Corp.*, No. 04CV388BTMRBB, 2007 WL 628036, at *7 (S.D. Cal. Feb. 12,
 13 2007) (admitting evidence of other lawsuits to contradict plaintiff’s claim and undermine
 14 credibility); *Cargill Inc. v. Progressive Dairy Solutions, Inc.*, 362 F. App’x 731, 733 (9th Cir.
 15 2010) (district court did not abuse its discretion when it allowed the jury to consider testimony
 16 describing the existence and nature of other lawsuits and evidence that was directly relevant to
 17 the claims in the case).

18 Rimini argues that even probative evidence related to the TomorrowNow criminal
 19 proceeding is unfairly prejudicial, would confuse the jury and should be excluded. Mot. at 8-9.
 20 Rimini says that “because TomorrowNow stipulated to, and later pleaded guilty to copyright
 21 infringement in the past and Mr. Ravin had a prior relationship with TomorrowNow, the jury
 22 may erroneously conclude that Mr. Ravin and his current company, Rimini, must have engaged
 23 in infringement in this case.” Mot. at 9:3-6. Oracle will not make the argument Rimini suggests
 24 it will. Rather as stated above, the TomorrowNow evidence may be admitted for proper
 25 purposes and the jury may be instructed as to those purposes. The relevance of the
 26 TomorrowNow evidence is not to suggest that Rimini must be doing the same thing.
 27
 28

For similar reasons, the cases Rimini cites are all off point as none of them involved evidence that was directly probative of issues at trial.⁸ For example, in *Kramas v. Security Gas & Oil Inc.*, 672 F.2d 766, 772 (9th Cir. 1982), the court excluded a consent decree of “limited” probative value because it contained “no finding of culpability and no judgment of wrongdoing” and it “related to different transactions and alleged misrepresentations of a different kind.” In *Baxter Health Care Corp. v. Spectramed Inc.*, No. SA CV 89-131 AHSRWRX, 1992 WL 340763, at *3 (C.D. Cal. Aug. 27, 1992), the court excluded evidence of a criminal *indictment* – not a guilty *plea* – against plaintiff’s primary witness because it contained “unsubstantiated allegations” as the criminal case was yet to be tried. However, the court denied plaintiff’s motion in limine to exclude all reference to the facts related to the indictment, finding use of specific acts underlying the indictment “may have significant probative value” as to a key witness’s credibility and character. *Id.* at *4. Here, there is a final criminal plea and stipulation containing actual admissions, and these findings and related underlying facts are probative aside from any character issues. *See also Mariscal v. McIntosh*, No. CV 04-9087 CAS, 2006 WL 6627090, at *10-11 (C.D. Cal. Dec. 19, 2006) (granting motion to exclude nolo contendere plea for resisting arrest in a civil action because it was “not relevant to the officers’ conduct, which is at issue in this case.”); *Allen v. City of Los Angeles*, No. CV 10-4695 CAS RCX, 2012 WL 1641712, at *3-4 (C.D. Cal. May 7, 2012) (excluding evidence of prior investigations and lawsuits involving officers because they were “unrelated allegations”, “irrelevant” and not proper character evidence *but* clarifying that “this evidence may be admissible to demonstrate the policies or practices of the City of Los Angeles and that such policies and practices resulted in a violation of plaintiff’s civil rights”).⁹

⁸ Each of Defendants’ four cases discusses irrelevant and impermissible character evidence under Fed. R. Evid. 404(b). Here, the TomorrowNow evidence is first and foremost relevant under Fed. R. Evid. 402. Oracle is not relying on rule 404(b) for admission.

⁹ Rimini cites three cases to support its argument that technical testimony would risk confusing the jury. Each case cited, again does not deal with evidence that is directly probative of issues at trial. *Guillory v. Domtar Industries*, 95 F.3d 1320, 1330-31 (5th Cir. 1996) (affirming decision to exclude technical evidence that the court found was “not sufficiently grounded in scientific methodology or the facts as presented in the testimony of other witnesses”); *Nachtsheim v. Beech*

(Footnote Continued on Next Page.)

1 In reality, *excluding* the TomorrowNow evidence would be unfairly prejudicial. Rimini
 2 is not entitled to a one-sided presentation of the evidence at trial, in which Rimini argues to the
 3 jury, for example, that its customers would have gone to companies other than Oracle, and shows
 4 the jury exhibits identifying TomorrowNow as another available support provider – and Oracle is
 5 then unfairly prevented from using relevant evidence to show the jury why TomorrowNow
 6 cannot be considered an alternative option under governing law. Similarly, Rimini should not be
 7 allowed to present its “avoided costs” damages model – which claims that Rimini could easily
 8 have adopted a non-infringing business model – or have its expert testify that copying and cross-
 9 use of Oracle’s software is standard industry practice, when the TomorrowNow evidence refutes
 10 those assertions.

11 Next, Rimini attempts to compare its arguments with Oracle’s Motion in Limine in its
 12 case against SAP and TomorrowNow. There Oracle moved in limine to exclude references to
 13 “allegations made against it” in *this* lawsuit, i.e., “references to Rimini Street’s counterclaims
 14 against Oracle” and “Rimini Street’s allegations of unfair conduct by Oracle.” Reckers Decl.,
 15 Ex. F at 23-24.¹⁰ As Oracle pointed out, SAP and TomorrowNow did not allege any
 16 counterclaims against Oracle, and Rimini’s unproven allegations were not relevant to anything in
 17 that lawsuit. *Id.* at 24. Here, the TomorrowNow evidence is not unproven allegations but
 18 stipulated civil and criminal liability. Further, it is directly relevant to Rimini’s core damages
 19 theories in this case, as well as to liability allegations on several of Oracle’s claims.

20 Finally, the TomorrowNow evidence is not “evidence of collateral matters” and would
 21 not result in “a trial within a trial.” Mot. at 10:20-11:24. Rimini suggests that an “enormous
 22 amount of additional evidence,” including “numerous expert and fact witnesses,” would need to
 23

24 (Footnote Continued from Previous Page.)

25 *Aircraft Corp.*, 847 F.2d 1261, 1269 (7th Cir. 1988) (evidence of different accident was found
 26 not to be substantially similar to the accident at issue to justify admission in a products liability
 case); *Tennison v. Circus Circus Enterprises*, 244 F.3d 684, 689-90 (9th Cir. 2001) (upholding
 lower court’s exclusion of evidence of “remote events involving other employees”).

27 ¹⁰ This Court has since dismissed those counterclaims. Dkt. 111 and 476.

1 be admitted if the TomorrowNow evidence were admitted and that “the parties would need to
 2 explain to the jury the circumstances of that case and the claims against TomorrowNow.” Mot.
 3 at 11:7-9. Unlike the cases cited by Rimini, this is not a situation where Oracle wants to
 4 introduce evidence of “unrelated clients involved in unrelated schemes.”¹¹

5 The first and most obvious reason why there will not be a “trial within a trial” concerning
 6 TomorrowNow is that *there are no facts to find*. TomorrowNow stipulated to civil and criminal
 7 liability, and it identified its infringing conduct. There is nothing complicated or technical about
 8 using the TomorrowNow evidence in the ways Oracle has described in this brief. Oracle is not
 9 proposing to add a single additional document to the record in this case, nor is it seeking to add
 10 any witnesses, to address the TomorrowNow evidence.

11 Rimini’s assertion that admitting the TomorrowNow evidence would require “numerous
 12 expert” witnesses is difficult to understand. The parties’ expert witness disclosures were due
 13 three years ago (Dkt. 161); those reports have already discussed TomorrowNow, and further
 14 expert testimony on the issue is not allowed or required.

15 IV. CONCLUSION

16 For the reasons stated above, the Court should deny Rimini’s motion to exclude certain
 17 inquiry, evidence or argument regarding TomorrowNow.

18
 19 DATED: June 22, 2015

20 MORGAN, LEWIS & BOCKIUS LLP

21 By: /s/ Thomas S. Hixson
 22 Thomas S. Hixson
 23 Attorneys for Plaintiffs
 Oracle USA, Inc.,
 Oracle America, Inc. and
 Oracle International Corporation

24
 25 ¹¹ *United States v. Bussell*, 414 F.3d 1048, 1059-60 (9th Cir. 2005). Again Rimini’s cases are off
 26 point because there the cited evidence was irrelevant. *Id.* (affirming trial court’s decision to
 27 exclude evidence of “unrelated clients involved in unrelated schemes”); *Kramas*, 672 F.2d at 772
 28 (affirming exclusion “related to different transactions and alleged misrepresentations of a
 different kind”); *ROC ASAP, L.L.C. v. Starnet Ins. Co.*, No. CIV-12-461-D, 2014 WL 4631121,
 at *5 (W.D. Okla. Sept. 15, 2014) (excluding evidence of “limited relevance” because the
 relevant facts “can be established through introduction of other evidence.”).